



MEDIROM Healthcare Technologies Inc. Announces December 2022 Key Performance Indicators (KPIs)

Total Customers Served: 68,571 – Sales Per Customer: JPY 6,913 – Customer Repeat Ratio: 82.8%

New York/January 18, 2023 – MEDIROM Healthcare Technologies Inc. (NasdaqCM: MRM), a holistic healthcare company based in Japan (the “Company”), today announced its major Key Performance Indicators, or KPIs, updated for the month of December 2022. Data is provided for all salons for which comparative financial and customer data is available and excludes certain salons where such information is not available.

The following monthly KPIs provide insight into the business fundamentals and progress of the Company, updated for the month of December 2022.

- The number of salons was 312 in December 2022, the same as in the year-ago period.
- Total customers served decreased to 68,571 in December 2022 from 71,173 in the year-ago period.
- Sales per customer increased to JPY 6,913 in December 2022 from JPY 6,634 in December 2021. The increase is primarily attributed to the upselling of value-added optional services.
- Repeat ratio, a measure of repeat customers, increased to 82.8% in December 2022 from 81.7% in the year-ago period.
- Operation ratio decreased to 50.1% in December 2022 from 50.5% in the year-ago period.
- The total number of salons with data increased to 231 in December 2022 from 221 in December 2021. The increase is attributed to the completion of the replacement of the customer management system in certain salons. The number of salons with data decreases when we close salons with data available and increases as we open salons with such data.

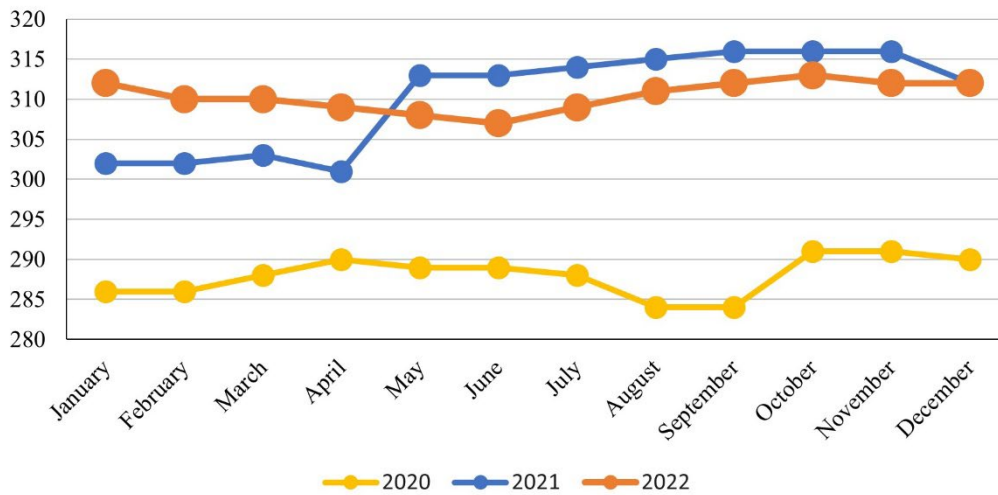
| | Number of Salons ^(*1) | Number of Salons with Data ^(*2) | Total Customers Served ^(*3) | Sales per Customer ^(*4) | Repeat Ratio ^(*5) | Operation Ratio ^(*6) |
|--------------|----------------------------------|--|--|------------------------------------|------------------------------|---------------------------------|
| December-21 | 312 | 221 | 71,173 | JPY 6,634 | 81.7% | 50.5% |
| January-22 | 312 | 221 | 62,747 | JPY 6,570 | 82.4% | 48.2% |
| February-22 | 310 | 219 | 54,443 | JPY 6,662 | 83.8% | 46.4% |
| March-22 | 310 | 217 | 61,417 | JPY 6,595 | 82.4% | 46.5% |
| April-22 | 309 | 232 | 69,986 | JPY 6,616 | 82.0% | 48.3% |
| May-22 | 308 | 232 | 77,291 | JPY 6,461 | 79.6% | 50.1% |
| June-22 | 307 | 231 | 73,259 | JPY 6,511 | 80.4% | 50.3% |
| July-22 | 309 | 231 | 76,521 | JPY 6,668 | 80.6% | 50.3% |
| August-22 | 311 | 232 | 72,250 | JPY 6,705 | 80.1% | 49.8% |
| September-22 | 312 | 233 | 71,770 | JPY 6,505 | 80.8% | 50.3% |
| October-22 | 313 | 234 | 72,252 | JPY 6,630 | 81.8% | 50.0% |
| November-22 | 312 | 232 | 65,724 | JPY 6,717 | 82.6% | 48.8% |



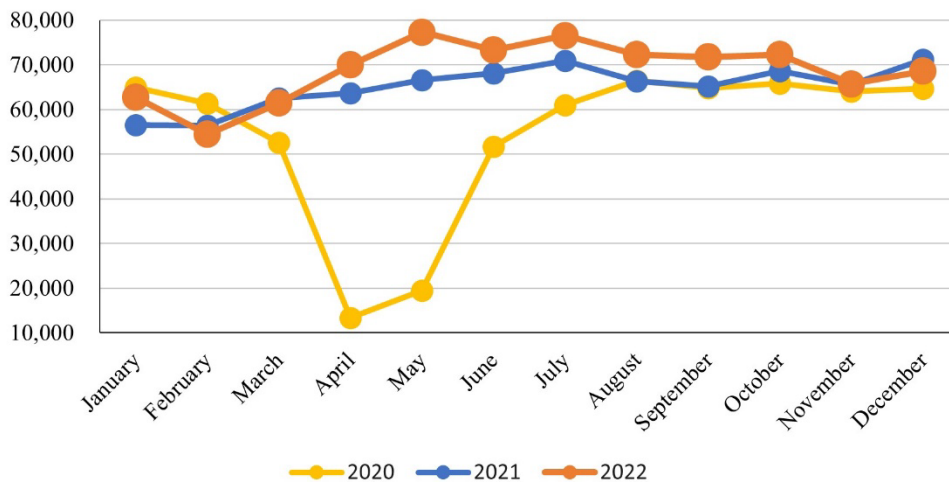
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|-------------|-----|-----|--------|-----------|-------|-------|
| December-22 | 312 | 231 | 68,571 | JPY 6,913 | 82.8% | 50.1% |
|-------------|-----|-----|--------|-----------|-------|-------|

- (*1) Number of Salons: Includes our directly-operated salons and franchisees' salons.
- (*2) Number of Salons with Data: The number of salons for which comparable financial and customer data is available.
- (*3) Total Customers Served: The number of customers served at salons for which comparative financial and customer data is available.
- (*4) Sales Per Customer: The ratio of total salon sales to number of treated customers at all salons for which comparable financial and customer data is available.
- (*5) Repeat Ratio: The ratio of repeat customer visits to total customer visits in the applicable month for all salons for which comparable financial and customer data is available.
- (*6) Operation Ratio: The ratio of therapists' in-service time to total therapists' working hours (including stand-by time) for the applicable month for all salons for which comparable financial and customer data is available.

Number of Salons

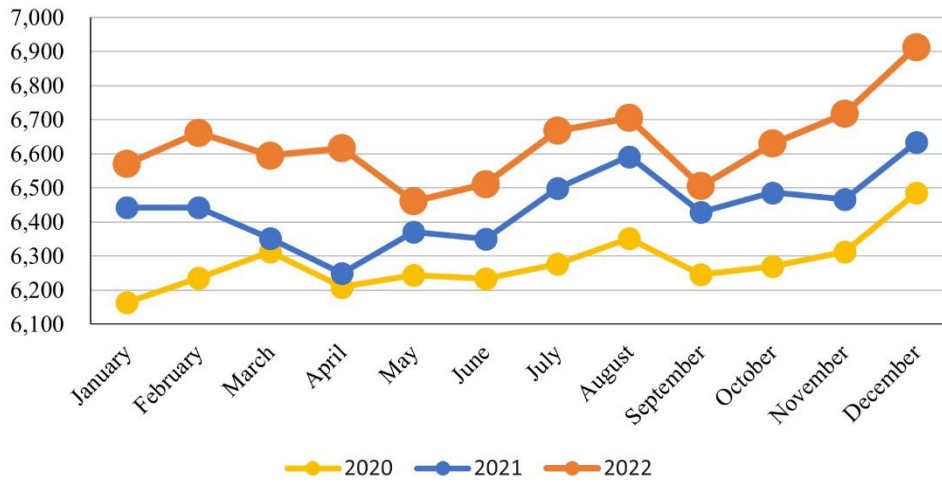


Total Customers Served

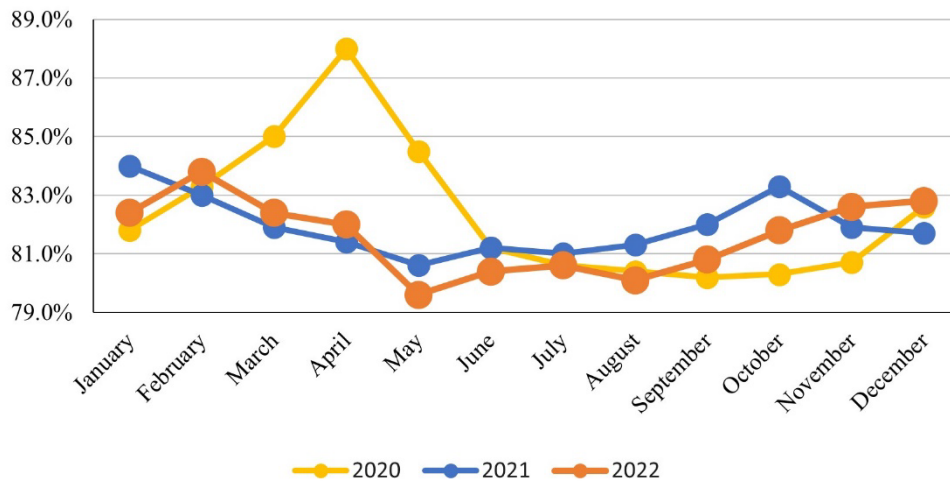




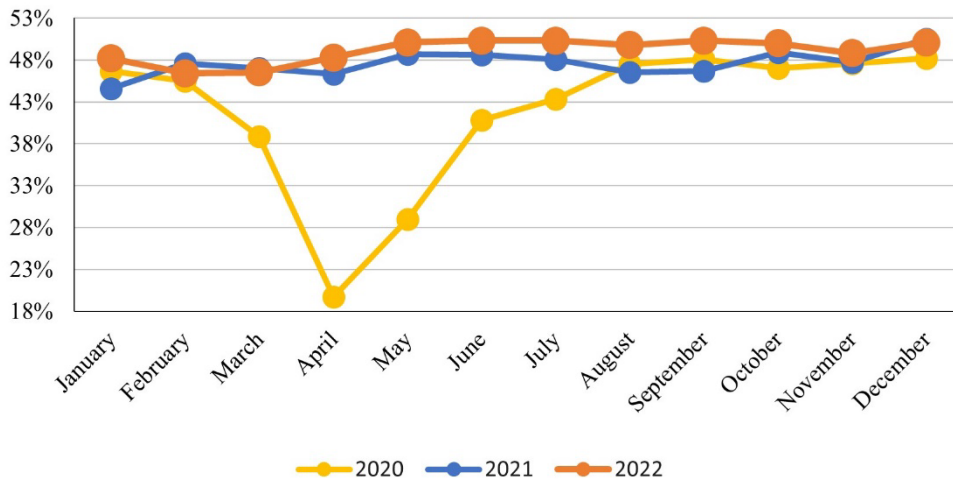
Sales per Customer



Repeat Ratio



Operation Ratio





*Since July 2021, the salon operation business has been managed by Wing Inc., which is a wholly-owned subsidiary of the Company.

About MEDIROM Healthcare Technologies Inc.

MEDIROM, a holistic healthcare company, operates 312 (as of December 31, 2022) relaxation salons across Japan, Re.Ra.Ku®, being its leading brand, and provides healthcare services. In 2015, MEDIROM entered the health tech business, and launched new healthcare programs using on-demand training app called “Lav®”, which is developed by the Company. MEDIROM also entered the device business in 2020 and has developed a smart tracker “MOTHER Bracelet®”. MEDIROM hopes that its diverse health related services and products offering will help it collect and manage healthcare data from users and customers and enable it to become a leader in big data in the healthcare industry. For more information, visit <https://medirom.co.jp/en>

Forward-Looking Statements

Certain statements in this press release are forward-looking statements for purposes of the safe harbor provisions under the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements may include estimates or expectations about the Company’s possible or assumed operational results, financial condition, business strategies and plans, market opportunities, competitive position, industry environment, and potential growth opportunities. In some cases, forward-looking statements can be identified by terms such as “may,” “will,” “should,” “design,” “target,” “aim,” “hope,” “expect,” “could,” “intend,” “plan,” “anticipate,” “estimate,” “believe,” “continue,” “predict,” “project,” “potential,” “goal,” or other words that convey the uncertainty of future events or outcomes. These statements relate to future events or to the Company’s future financial performance, and involve known and unknown risks, uncertainties and other factors that may cause the Company’s actual results, levels of activity, performance, or achievements to be different from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. You should not place undue reliance on forward-looking statements since they involve known and unknown risks, uncertainties and other factors which are, in some cases, beyond the Company’s control and which could, and likely will, affect actual results, levels of activity, performance or achievements. Any forward-looking statement reflects the Company’s current views with respect to future events and is subject to these and other risks, uncertainties and assumptions relating to the Company’s operations, results of operations, growth strategy and liquidity. The Company assumes no obligation to publicly update or revise these forward-looking statements for any reason, or to update the reasons actual results could differ from those anticipated in these forward-looking statements, even if new information becomes available in the future.

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